



Taking innovation to the next level: what to learn from international experiences?

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Key messages

01

Innovation has always been a part of government.

02

But in today's uncertain world, innovation matters more than ever before.

03

The public sector needs to take a deliberate approach to innovation. We cannot rely on luck or chance.

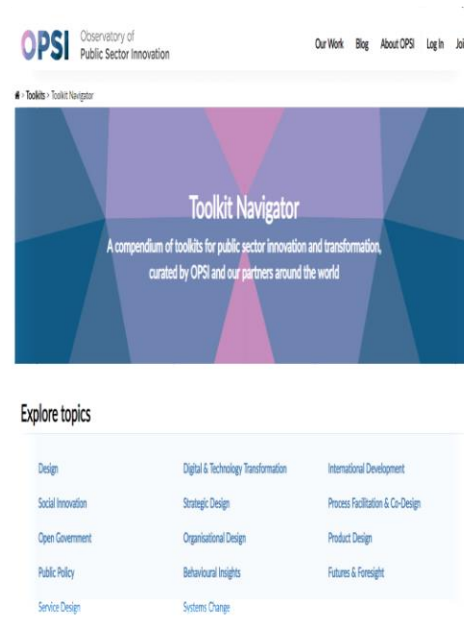


WHAT OPSI DOES

UNCOVERING WHAT IS NEXT



TURNING THE NEW INTO NORMAL



PROVIDING TRUSTED ADVICE

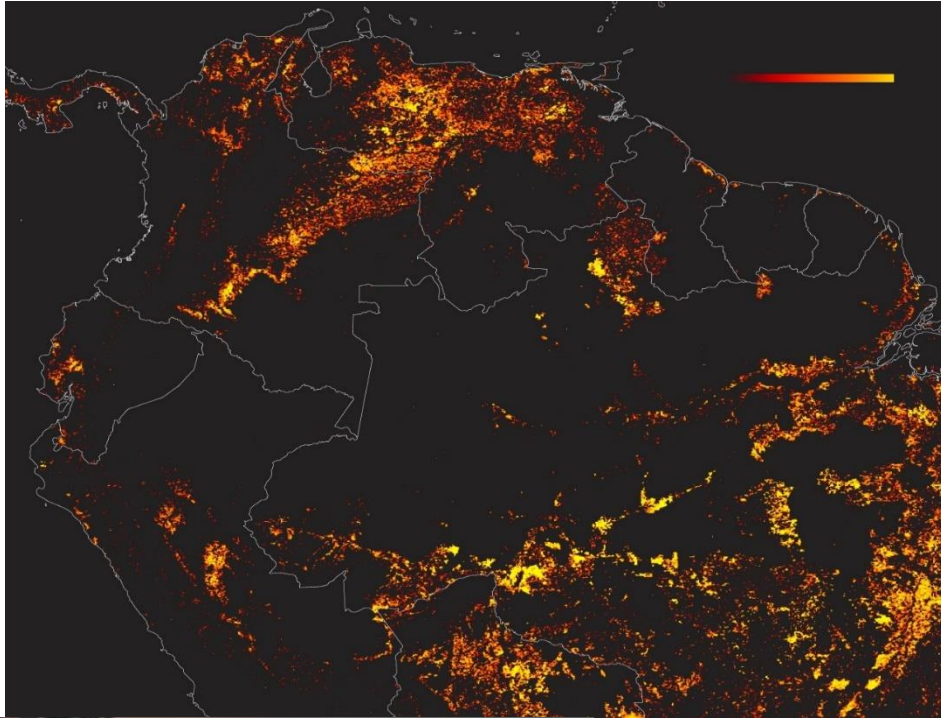


Government has always innovated. But...

It has generally been because of serendipity rather than design. Innovation happened:

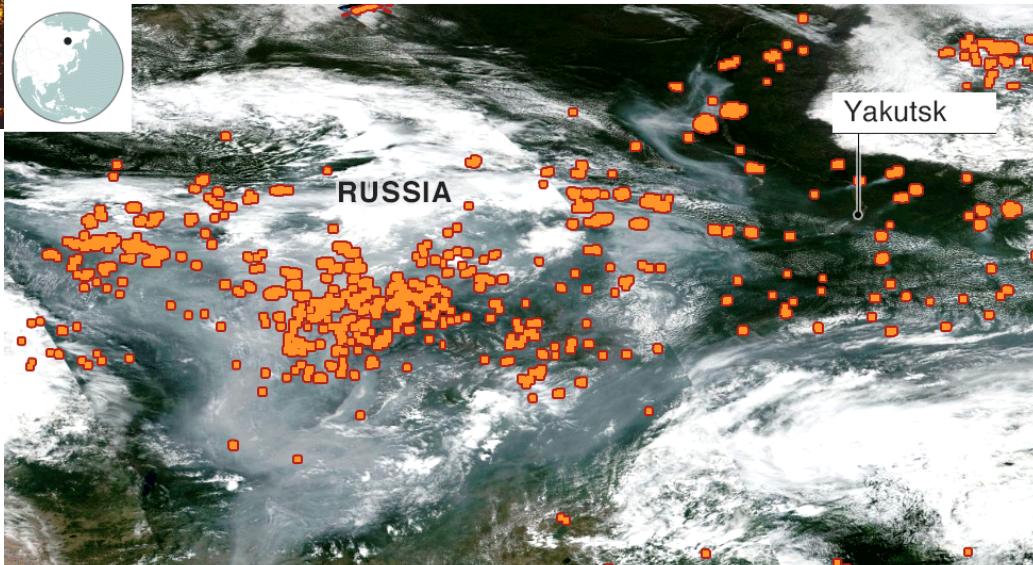
- In response to political and administrative reform agendas
- In reaction to crises
- In fulfilment of core missions
- In response to technological and social change
- Mostly because of individuals going above and beyond, making exceptional efforts to drive change in a system that rarely welcomed it.

We need to change. We have a burning platform.



Clouds of smoke are billowing across Siberia

- Fires and 'thermal anomalies' (can include volcanoes and gas flares) between 31 July and 1 Aug



Source: Nasa FIRMS

BBC

Why might there be a Shortfall of Public Sector Innovation?

Because the default settings or inherent biases of the public sector often favour established approaches.

01

STABILITY AND DEPENDABILITY

02

ENTRENCHED INTERESTS ARE LOUDER THAN EMERGENT ONES

03

RISK AVERSION

04

FEEDBACK LOOPS

05

EXPLICIT ACCOUNTABILITIES

06

COMPLEXITY OF CHALLENGES

A Systemic Perspective is Needed

*Innovation needs to move from the sporadic to the systemic.
Innovation must be a resource that governments can reliably and
consistently draw on.*

01

CHANGING FUNCTIONS

02

RUN TO STAY IN PLACE

03

NO ROOM FOR SPECTATORS

04

WE WANT MORE

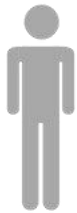
05

RISK OF A MISMATCH

06

INNOVATION AS CORE COMPETENCY

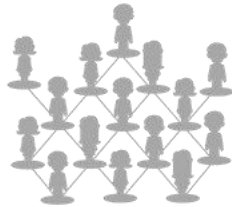
Determinants of innovation



Individual



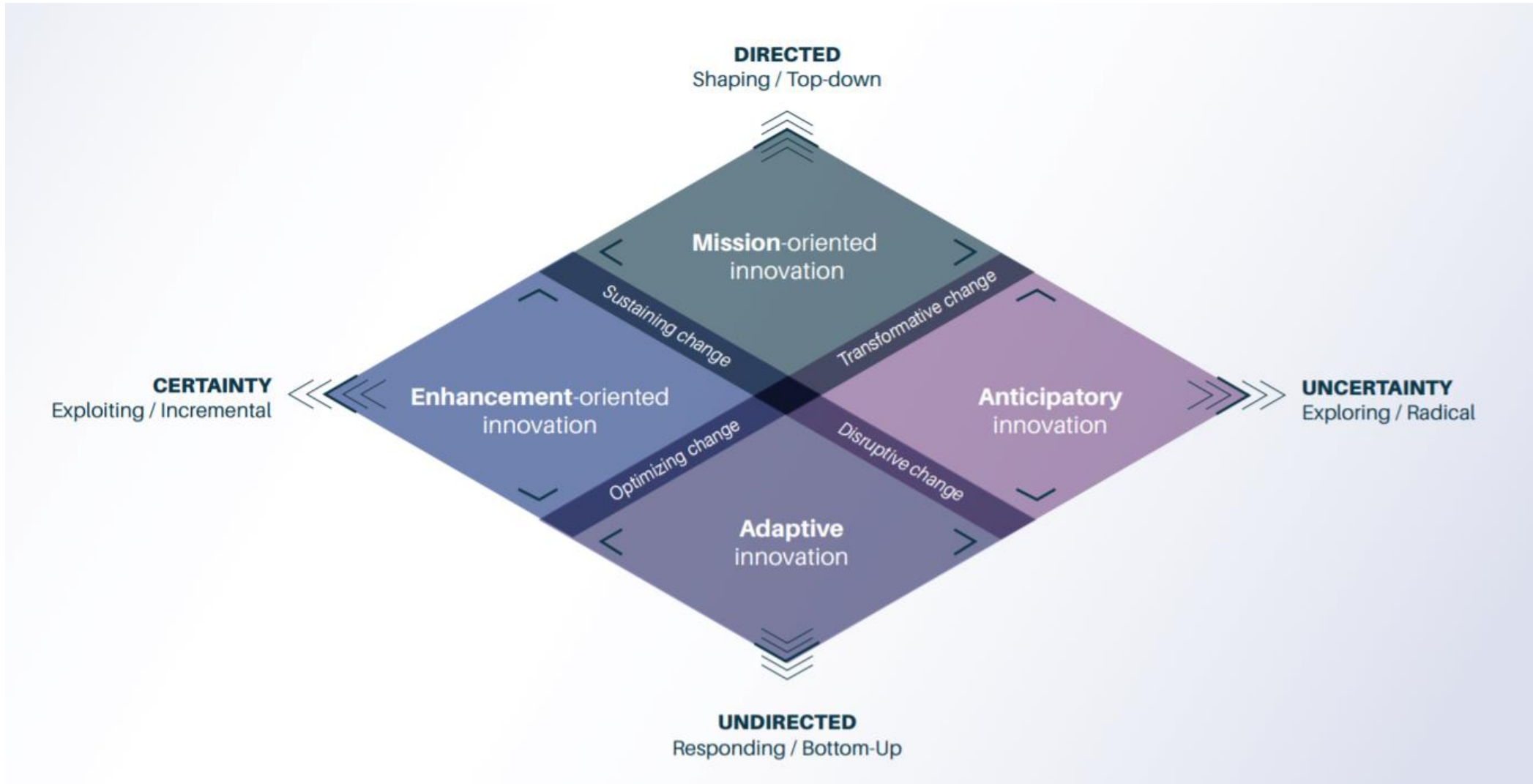
Organisation



System

	Individual	Organisation	System
Reason for innovation	Motivation to Innovate	Problem Identification	Clarity about Innovation
Possibility for innovation	Opportunity to Innovate	Ideas Generated	Parity of Innovation
		Proposals Developed	
Capability for innovation	Ability to Innovate	Project Implementation	Suitability for Innovation
Experience of innovation	Learning from Innovation	Evaluation	Normality around Innovation
		Lessons diffused	

Innovation is multifaceted



Questions?



Observatory of
Public Sector Innovation

<https://oe.cd/countrystudies>

<https://oe.cd/innovationfacets>

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